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R 4240 EMPLOYEE TRAINING

- A. Programs of Job Skills Improvement
 - 1. The purpose of job skills improvement programs is to increase the knowledge, proficiency, ability, and skills of support staff employees.
 - 2. Training programs will be structured to meet the immediate needs of the district as well as the personal goals of the employees.
- B. Determination of Training Needs
 - 1. Principals and supervisors shall annually inventory the training needs of the employees under their supervision by determining whether:
 - a. Assignments are being carried out in a systematic and effective manner,
 - b. Policies of the Board and regulations of the district are being properly implemented,
 - c. Employee evaluations indicate a need for improvement,
 - d. Excessive waste or damage is occurring or safety methods are not being followed,
 - e. Employees have an opportunity to express their views on the manner in which assignments are performed, and
 - f. Career advancement training opportunities are available to employees.
 - 2. The Principals and supervisors shall prepare a report of the training needs for the review of the Superintendent that shows:
 - a. Identified needs determined from the inventory;
 - b. Current programs that meet identified needs and areas in which current programs do not meet identified needs;
 - c. Recommendations for on-the-job training procedures in areas in which a need is identified and no current program is available, and
 - d. Recommendations for the use of off-the-job training programs known to meet district needs.



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C. On-the-Job Training

- 1. On-the-job training is that given to employees while they are at their assigned workstations.
- 2. On-the-job training shall be directed primarily to new employees and those whose job responsibilities have been changed.
- 3. On-the-job training programs shall be developed by the Principals and supervisors; the assistance of experts is encouraged with approval of the Superintendent.
- 4. Scheduling of training on the job will be the responsibility of the Principals and supervisors.
- 5. The outcome of training on the job should be a higher level of performance by each affected employee.

D. Off-the-Job Training

- 1. Off-the-job training is that attended by employees during or after their regular job assignments but away from their assigned workstations.
- 2. Training off the job should generally be directed to those employees who have specialized workplace needs.
- 3. Suitable training programs shall be identified for support staff employees by the Principals and supervisors with approval of costs by the Superintendent.
- 4. Scheduling of off-the-job training will be the responsibility of the Principals and supervisors.
- 5. Allowable fees for attendance at off-the-job training programs shall be reimbursed upon the submission of an expense voucher to the Superintendent in accordance with Policy No. **6471**.
- 6. Employees who are recompensed for costs of off-the-job training are expected to continue in their employment for at least one year. Prorate reimbursement will be required for shorter periods of employment.



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E. Training Effectiveness

- 1. Employees assigned to training off the job shall complete a district form designed to evaluate the effectiveness of the program.
- 2. The Principals and supervisors shall review the performance of each employee assigned training either on or off the job thirty to forty-five days following the completion of the program.
- 3. The Principals and supervisors shall report to the Superintendent on the effectiveness and cost of the training programs. He/She shall recommend continuation and discontinuance of programs as appropriate.

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